

Winchester City Council – Partnership Review

Criteria for Judgement

How good is partnership working to achieve health outcomes?

Key aspect 1 – clear corporate direction supported by a shared understanding of local needs

- The clarity of the council's corporate direction for partnership working to achieve health outcomes
- The level of understanding of partners' cultures and priorities
- The robustness of local health needs assessments
- The extent to which partnership strategies to achieve health outcomes reflect identified local need

Key aspect 2 - effective partnership strategies, decision making and action plans

- The effectiveness of links between the council's corporate plan and its partnership strategies for delivering health outcomes.
- The effectiveness of decision making.
- The establishment of clear action plans with SMART targets to measure health outcomes.

Key aspect 3 - Effective use of resources and achievement of health outcomes

- The level of the council's resource contribution to ensure the delivery of partnership action plans
- The alignment of the council's allocation of resources to partnerships with its corporate objectives.
- The effectiveness of the council in ensuring value for money is achieved from its contributions to partnerships.
- The effectiveness of communication to the local community of partnership action plans to achieve health outcomes.
- Progress made in improving the health of the local population through partnership working, particularly the health of the most deprived communities.

Key aspect 4 - Effective monitoring of action plans and planning of exit strategies or reviews

- The effectiveness of performance reporting to the council on partnerships' progress.
- The effectiveness of the council in dealing with poor partnership performance.
- The effectiveness of the council's arrangements for early consideration of partnership exit strategies.
- The effectiveness of the council's arrangements for evaluating its partnership activity.
- The effectiveness of the council's arrangements for the scrutiny of its partnerships.

Prospects for improvement – proven capacity?

Key aspect 1 – ownership of problems and willingness to change

- Councillors and senior officers committed to continuous improvement.
- Willing to take (and stick to) tough decisions and tackle difficult problems
- Welcome external and internal challenge and open about performance and problems

Key aspect 2 - A sustained focus on what matters

- Clear and consistent priorities to drive performance
- Know what matters most to local people
- Concentrate efforts in proportion to priorities
- Focus on achieving impact in priority areas

Key aspect 3 - The capacity and systems to deliver performance and improvement

- Sound performance management systems at the heart of financial and policy planning
- Clear lines of accountability for action
- Able to move people and money to tackle the most important problems facing the Council and local people